



**LUNDS**  
UNIVERSITET

## **Plan for Global Dynamic Engagement – roadmaps 2026**

Type of steering document: Plan

Definition of type of steering document: Plans contain concrete measures needed to achieve goals in, for example, strategies and policies, may contain a summary of activities that together will lead to the achievement of goals that are possible to realise and follow up, shall specify who is responsible for measures and activities and when these are to be implemented or followed up.

Decision-maker: Vice-Chancellor

Decision date: 11 December 2025

Reference number: STYR 2025/2816

Effective date: 1 January 2026

Validity period: 1 January 2026 – 31 December 2026

Replaces document: Strategy for Global Dynamic Engagement – Roadmaps 2025 Ref. no. STYR 2024/2915 (valid until 31 December 2025)

Responsible organisational unit: Global Engagement

Responsible administrator: Project manager Teresia Rindefjäll, Global Engagement

Brief description: Annual GDE roadmaps are established in a university-wide process. The roadmaps describe specific activities in research, education, innovation and collaboration in the geographical areas where the university operates. The decision concerns roadmaps and cross-cutting priorities for 2026.

DECISION

*Reference number* STYR 2025/2816*Date* 2025-12-11

Rektor

## **Plan for Global Dynamic Engagement – roadmaps 2026**

*Appendix: Roadmaps and cross-cutting priorities for Global Dynamic Engagement 2026*

This plan for Global Dynamic Engagement (GDE) 2026 covers priorities in two categories. First, the priorities that are common to all geographical areas are presented. Then, the priorities that apply to each geographical area are presented. These areas are: Africa, Asia, Europe, Latin America and the Caribbean, North America and Oceania.

In 2026, priority will be given to the following GDE activities spanning several or all geographical areas:

- Strengthening and deepening work on Global Hubs, with a particular focus on research and innovation collaborations.
- Promoting mutual and long-term partnerships with universities, organisations and societal actors in the Global South.
- Enhancing the University's strategic participation in Horizon Europe, especially with prioritised organisations in countries that have recently associated with the programme, in order to maximise impact and international visibility.
- Increasing the University's attractiveness and international relations through targeted initiatives such as seed funding calls, mobility programmes and collaboration initiatives.
- Positioning Lund University as a fourth-generation university through events, pilot projects, and communication that reflect the University's commitment to sustainable development,

digital transformation and global impact. Particular focus is placed on developing relationships with organisations outside academia and creating synergies with the Lund Innovation District.

- Highlighting the University's global engagement through improved communication and through synergies between the Division of Global Engagement and the University's work on international profiling and rankings.
- Strengthening and accelerating professional development across the organisation with a focus on global responsible engagement, in order to increase capacity and quality in the University's international work.
- Raising awareness and promoting collaboration within the University related to global student recruitment, with the aim of creating greater synergies between international activities and strengthening Lund University as an attractive study destination.

The roadmaps for 2026 listed below provide orientation for the work, but do not rule out the possibility that other issues may emerge as also relevant to prioritise. This is in accordance with the method used for the Platform for Strategy Work, which Lund University is working to regarding 2025-2027 (Reg. no STYR 2024/966).

### **Africa**

- Developing collaboration with Global Hub partners in the Western Cape region
- Promoting cooperation in research, education, innovation and external engagement with Southern Africa through the SASUF project (South Africa Sweden University Forum)
- Evaluating the membership in the SANORD network (Southern African - Nordic Centre)
- Developing collaboration with partners outside South Africa, particularly Namibia and Ghana

- Exploring collaboration opportunities within the AU-EU Innovation Agenda and AUDA-NEPAD (African Union Development Agency-New Partnership for Africa's Development).

## **Asia**

- Continuing to strengthen collaboration in research, education, innovation and external engagement within:
  - Global Hub Singapore – through broad-based initiatives; jointly identified research areas with a focus on NUS and NTU
  - Global Hub South Korea – through the Sweden-Korea Education, Research and Innovation Collaboration (SKERIC) project and bilateral initiatives with the same partners
  - Global Hub Japan – focusing on initiatives related to MAX IV and Tohoku University
  - Global Hub Mumbai – focusing on developing the partnership with IIT Bombay
  - Global Hub Hong Kong/Greater Bay Area – focusing on selected innovation districts
- Exploring the potential for developing relationships and collaborations with Taiwan and Vietnam

## **Europe**

- Deepening and further developing collaboration with partner universities and other actors in the United Kingdom, based on already initiated efforts and with a focus on innovation
- Strengthening innovation-oriented collaboration with leading innovation ecosystems such as Copenhagen, Hamburg and Milan
- Using the LERU membership and European University Alliance work strategically for internal development and influence on EU policy, including the next multiannual

financial framework, framework programmes and the European degree

- Exploring opportunities for capacity building and research collaboration linked to EU and international initiatives related to Ukraine

### **Latin America and the Caribbean**

- Leading and further developing research and education collaborations with Chile as a Global Hub, primarily through coordination of and activities within the framework of ACCESS (Academic Collaboration Chile Sweden). Lund University will also continue bilateral external engagement with innovation-related actors.
- Exploring the possibility of an exchange agreement with the University of Concepción, Chile
- Developing research and education collaborations with actors in São Paulo as a Global Hub, such as the University of São Paulo and FAPESP (the São Paulo Research Foundation), as well as other innovation-related networks and organisations in Brazil.
- Working to increase awareness of Sweden as a study destination and giving additional priority to student recruitment of both returning and new prospective students from the region, with a focus on Brazil, Chile, Colombia and Mexico.

### **North America**

- Strengthening collaborations in California, with a particular focus on Global Hub SF Bay Area and the University of California, Berkeley, through the GloHub project
- Enhancing collaborations in the Great Lakes region, with a specific focus on the University of Chicago and the University of Toronto, aiming to explore opportunities for increased doctoral mobility and to establish seed funding mechanisms to support joint initiatives and researcher exchange

- Developing collaborations with highly ranked universities on the US East and West Coasts
- Promoting research and innovation collaborations with partner universities in Canada within the framework of Horizon Europe

### **Oceania**

- Further developing the collaboration with the University of Melbourne as anchor university, and exploring the possibility of broadening partnerships to other research and innovation actors in the city of Melbourne, including Swedish companies active in the area
- Strengthening Horizon Europe engagement with partner universities and innovation actors in New Zealand and preparing for increased collaboration with Australian actors ahead of a potential association
- Enhancing Lund University's profile as a study destination through targeted and strategic marketing towards Australia and New Zealand
- Conducting a follow-up of previous calls and projects within Global Hub Oceania to gain an overview and identify success factors and potential for further development

### **Entry into force**

This plan shall enter into force on 1 January 2026 and replace the Strategy for Global Dynamic Engagement – Roadmaps 2025 (decision by the Vice-Chancellor on 5 December 2024, STYR 2024/2915).